



HIGHER EDUCATION COMMISSION

H-8, ISLAMABAD, PAKISTAN, Website: <http://www.hec.gov.pk>

Irfan Ullah
Director (QAA)

No. 4(I-XII)/QAA-IQA/HEC/2025/2936
October 9, 2025

Subject: ANNUAL PERFORMANCE ASSESSMENT OF QECS AGAINST YEARLY PROGRESS REPORT (YPR) 2023-24

Dear Sir,

The Higher Education Commission (HEC) is committed to strengthening Internal Quality Assurance (IQA) mechanisms and fostering a culture of quality in Higher Education Institutions (HEIs). To this end, the **Quality Assurance Agency (QAA)** of HEC conducts an annual assessment of all public and private sector HEIs against the **established Quality Assurance Assessment Criteria** (shared with HEIs vide letter No. 4(I-XII)/QAA-IQA/HEC/2017/2572, dated 27th July 2017), as outlined below

- i. Progress against Review of Institutional Performance and Evaluation (Self or by QAA-HEC)
- ii. Progress against Self-Assessment of Programs (undergraduate & Graduate)
- iii. Accreditation of Programs from Respective Accreditation Councils (where applicable)
- iv. Progress against Graduate Program Review (Level 7&8-Self or by QAA-HEC)
- v. Functioning of QEC Secretariat
- vi. Implementation of HEC QA Policies & Criteria (GEP-2023, Plagiarism Policy, Faculty Appointment)

2. As per procedure, Yearly Progress Report (YPR) for 2023-24 submitted by your institution, against the already defined targets, was thoroughly evaluated. A provisional scorecard was shared with your QEC for comments, if any, and finalized after considering valid observation. As per the assessment of YPR 2023-24, the overall performance of your Institution's QEC has been rated as **MEETING ADEQUATE PARAMETERS SATISFACTORILY (MAPS)** while obtaining **72.65** marks (**The detailed scorecard is being shared with the Head of QEC through E-mail along with a copy of this letter**).

3. You are requested to evaluate institutional performance and to determine the areas of improvements for further strengthening the QA mechanism as per HEC guidelines. We hope our mutual coordination, cooperation and commitment will translate institutional performance into students' success and contribution to society.

With Warm Regards

(Irfan Ullah)

Dr. Khalid Ranjha
Rector
Institute of Management Sciences, Lahore.

CC:

- ES to Chairman, Higher Education Commission, Islamabad
- Secretary to the Executive Director, Higher Education Commission, Islamabad
- PA to the Director General, Quality Assurance, Higher Education Commission, Islamabad
- All the concerned Divisional/Sectional Heads of HEC
- Director, Quality Enhancement Cell of the concerned institution
- Office Copy